

2922/101
FUNDAMENTALS OF PROJECT MANAGEMENT
July 2023
Time: 3 hours



THE KENYA NATIONAL EXAMINATIONS COUNCIL

DIPLOMA IN PROJECT MANAGEMENT

MODULE I

FUNDAMENTALS OF PROJECT MANAGEMENT

3 hours

INSTRUCTIONS TO CANDIDATES

*This paper consists of SEVEN questions.
Answer any FIVE questions in the answer booklet provided.
All the questions carry equal marks.
Candidates should answer the questions in English.*

This paper consists of 2 printed pages.

Candidates should check the question paper to ascertain that both pages are printed as indicated and that no questions are missing.

1. (a) Highlight **four** components of a problem tree in project management. (8 marks)
- (b) Explain **six** benefits that may accrue to an organisation that adopts a functional organisational structure. (12 marks)
2. (a) Outline **five** sources of ideas that an organisation may use to identify a project to implement. (10 marks)
- (b) Explain **five** human resource related factors that an organisation may consider when selecting a project to implement. (10 marks)
3. (a) Explain **five** strategies that a manager may apply when handling project risks. (10 marks)
- (b) Outline **five** features of a project team at the performing stage. (10 marks)
4. (a) Organisations usually hold planning meetings before the start of any project. Highlight **five** objectives achieved by such meetings. (10 marks)
- (b) Explain **five** activities that are undertaken during the recruitment and selection of a team to implement a project. (10 marks)
5. (a) Highlight **five** ways in which a project manager may lead his team to successful completion of a project. (10 marks)
- (b) Outline **five** organisational strengths that may influence the identification of a viable project. (10 marks)
6. (a) Explain **five** reasons that may make it necessary for an organisation to terminate an on-going project. (10 marks)
- (b) Outline **five** benefits that may accrue to an organization as a result of monitoring projects. (10 marks)
7. (a) Explain **four** reasons why it is important to schedule project activities. (8 marks)
- (b) Outline **six** reasons that make it necessary for a project team to develop a summary of the project. (12 marks)

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