041306T4BUS
BUSINESS MANAGEMENT LEVEL 6
BUS/BM/CR/07/6/A
MANAGE BUSINESS RISKS
Nov/Dec 2023



TVET CURRICULUM DEVELOPMENT, ASSESSMENT AND CERTIFICATION COUNCIL (TVET CDACC)

WRITTEN ASSESSMENT

Time: 3 Hours

INSTRUCTIONS TO CANDIDATES

- 1. This paper has **TWO** sections **A** and **B**.
- 2. You are provided with a separate answer booklet.
- 3. Marks for each question are indicated in the brackets ().
- 4. Do not write on the question paper.

This paper consists of Three (3) printed pages.

Candidates should check the question paper to ascertain that

all pages are printed as indicated and that no questions are missing.

SECTION A (40 MARKS)

Answer all the questions in this section

1. Define the following terms as used in risk management. (4 Marks) (a) Contingency (b) Peril 2. An organization has identified a number of risks facing them. Highlight **four** risk mitigation strategies that the organization may adopt. (4 Marks) 3. ABC Limited has contracted a professional to assess the risks that the organization is exposed to. Identify **three** ways that may be used to assess the risks. (3 Marks) 4. List **three** methods of valuing organization assets. (3 Marks) 5. You have been requested to draft roles of a risk management team in your organization. Suggest **five** roles you shall include in the draft. (5 Marks) 6. An employee has reported to work drunk. Identify **four** risks that the employee poses at the work place. (5 Marks) 7. You have been tasked to develop a risk assessment matrix to be used in evaluation and prioritization of risks in your department. Identify three categories of risks that you shall include. (3 marks) 8. List **four** pure risks that a manufacturing firm may be exposed to. (4 Marks) 9. Outline **four** preparations for a selection panel before interviewing a candidate for a risk management position. (4 Marks) 10. An organizations management information system has been hacked. Identify five ways through which an organization may protect its information system. (5 Marks)

SECTION B (60 MARKS)

Answer any THREE questions in this section.

Maximum marks for each question is 20.

- 11. (a) A new firm is considering relocating to location X. Describe **six** PESTEL factors the firm should consider to establish the viability of the proposed location. (12 Marks)
 - (b) Town W has experienced political demonstrations over the past three months due to increased cost of living. Suggest **four** business risks that may be associated with these demonstrations. (8 Marks)
- 12. (a) Analyse **five** benefits of carrying out a training needs analysis in the preparation for employees training on risk management. (10 Marks)
 - (b) Mathiga limited is in the process of establishing a Quarry in Landmawe estate. Advise the management on **five** benefits of conducting an environment risk assessment of the area. (10 Marks)
- 13. (a) You are a panelist in the selection of a Risk Management Supervisor. Explain five factors that should be considered when selecting a candidate to fill the position. (10 Marks)(b) An organization is evaluating the effectiveness of its risk management function. Describe five parameters that may be used. (10 Marks)
- 14. (a) You have been tasked to prepare a risk monitoring report for the ending financial year.

 Describe **five** contents that shall be featured in the report. (10 Marks)
 - (b) Taking an insurance policy is one of the best ways to mitigate risks. Explain **five** reasons for unpopularity of Insurance in Kenya. (10 Marks)