DEMONSTRATE MANAGEMENT OF HUMAN RESOURCES UNIT CODE: HRM/OS/BUS/CC/02/6/A

UNIT DESCRIPTION

This unit will cover the competencies required to demonstrate human resources management. It involves identifying the purpose of human resources management, understanding the evolution of human resources management, providing human resource support services and addressing emerging issues in human resources.

ELEMENT	PERFORMANCE CRITERIA
These describe the key outcomes	These are assessable statements which specify the required
which make up workplace function.	level of performance for each of the elements.
	Bold and italicized terms are elaborated in the Range
1. Identify the purpose of human	1.1 Human resources management is defined as per the
resources management	SOPs.
	1.2 Importance of human resources management is
	established as per the SOPs.
	1.3 Human resources management contribution to
	organization performance is identified as per the SOPs.
	1.4 Main activities, responsibilities and tasks of human
	resources management are highlighted as per the work
	place procedures.
	1.5 Functions of human resources management are
	identified as per the SOPs.
	1.6 Theories of human resources management and their
	relationship to HRM are defined as per the SOPs.
	1.7 Principles of human resources management are
	underlined as per the SOPs.
	1.8 <i>Personal qualities</i> needed for human resources
	practitioners work are outlined as per the SOPs.
2. Demonstrate understanding of	2.1 Stages of development since industrial evolution are
evolution of human resources	familiarized with as per the SOPs.
management	2.2 Multi-disciplinary nature of human resources
	management is highlighted as per the SOPs.

ELEMENTS AND PERFORMANCE CRITERIA

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which make up workplace function.	level of performance for each of the elements.
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	2.3 Emerging issues in human resource management are
	defined as per the SOPs.
3. Provide human resources	3.1 Human resource support services are identified as per
support services	the SOPs.
	3.2 The organization structure of human resource
	department is drawn as per the work place activities.
	3.3 Importance of human resource department is
	underlined as per the SOPs.
	3.4 Evaluating performance of the human resources
	management function is carried out as per the SOPs.
4. Address emerging issues in	4.1 Emerging issues in human resource are identified as per
human resources	the SOPs.
	4.2 Effects of emerging issues in human resources
	management are highlighted as per the SOPs.
	4.3 Significant contemporary issues in human resource
	management are analysed and evaluated as per the work
	Oplace procedures.
	4.4 The <i>factors affecting the future of human</i> resources
	management is identified.

RANGE

This section provides work environments and conditions to which the performance criteria apply. It allows for different work environments and situations that will affect performance.

Variable	Range
 Theories of human resources management may include but not limited to: 	 Human capital theory Contingency theory The Configurational theory Resource based theory

2.	Personal qualities for HR professionals may include but not limited to:	 Knowledge and expertise Communication Time management Self-discipline Trustworthy Confidentiality
3.	Factors affecting the future of human resource management May include but not limited to:	GlobalizationTechnologyProfessionalism

REQUIRED SKILLS AND KNOWLEDGE

This section describes the skills and knowledge required for this unit of competency.

Required Skills

The individual needs to demonstrate the following skills:

- Interpersonal
- Communication
- Negotiations
- Critical thinking
- Strategic management
- Data collection and reporting
- Presentation

Required Knowledge

The individual needs to demonstrate knowledge of:

- Enabling legislation that govern employment and the work place
- Organization policies, structures, processes, work standards skills and competencies
- Human resource support services
- Human resource evolution

EVIDENCE GUIDE

This provides advice on assessment and must be read in conjunction with the performance criteria, required skills and knowledge and range.

1. Critical aspects of	Assessment requires evidences that the candidate:
Competency	1.1 Identified the importance of human resources management
	in an organization.
	1.2 Described the main activities, responsibilities and tasks in
	human resource management.
	1.3 Analyzed the theories of human resources management,
	showing their relationship to HRM.
	1.4 Applied the principles of human resources management in
	handling human resource issuesDescribed the of evolution
	of human resources management
	1.5 Identified the importance of human resource support
	services
Resource Implications for	The following resources should be provided:
competence certification	The following resources should be provided:
	2.1 Access to relevant workplace where assessment can take place
	2.2 Appropriately simulated environment where assessment can
	take place
	2.3 Materials relevant to the proposed activity or tasks
3. Method of Assessment	Competency may be assessed through:
	3.1 Written questions
	3.2 Oral questions
	3.3 Observation
	3.4 Projects
	3.5 Review of portfolios
	3.6 Review of third party workplace reports
4. Context for Assessment	Assessment may be done in the workplace or in a simulated
	workplace setting (assessment centers)
5. Guidance information for	Holistic assessment with other units relevant to the industry
assessment	sector, workplace and job role is recommended.