### MANAGE PROJECT FINANCING

UNIT CODE: BUS/OS/PM/CR/02/6/A

# **UNIT DESCRIPTION**

This unit covers the competencies required to manage project financing. It involves developing financing structures and options, managing project financing risks, supervising and monitoring the utilization of funds

### ELEMENTS AND PERFORMANCE CRITERIA

ELEMENT	PERFORMANCE CRITERIA
These describe the key outcomes which	These are assessable statements which specify the required level of performance for each of the elements.
make up workplace function	Bold and italicized terms are elaborated in the Range
1. Develop	1.1 Finance mobilization plan is developed as per financing
financing structures	options
and options	1.2 <i>Financing options</i> are identified as per project plan
	1.3 Approval for the financing method is sought as per
	standard operating procedures
	1.4 Financing method is selected as per the organization policy
2. Manage project	2.1Financing <i>Stakeholders</i> are identified as per the financing
financing risks	option
	2.2Financing risks are evaluated as per the financing option
	2.3Risk management plan is prepared as per the risk evaluation report
	2.4Risk and mitigation report is prepared as per standard
	operating procedures
3. Supervise and	3.1Procurement plan is prepared as per the project plan
monitor the	3.2Procurement budget is prepared as per the project plan
utilization of funds	3.3Goods, works and services are procured as per the
	Procurement plan
	3.4Funds utilisation is tracked as per the procurement plan
	3.5Funds utilization control are identified as per the standard
	operating procedures
	3.6Project progress report is prepared as per the government
	and industry guidelines and regulations

### **RANGE**

©2019 ,TVET CDACC 53

This section provides work environments and conditions to which the performance criteria apply. It allows for different work environments and situations that will affect performance.

Variable	Range
Financing options     may include but     not limited to:	<ul> <li>Grants</li> <li>development aid</li> <li>fundraising</li> <li>PPP</li> <li>venture capitals</li> </ul>
2. Stakeholders may may include but not limited to:	<ul> <li>Lenders and loaners</li> <li>Customers</li> <li>Government</li> <li>professional bodies</li> <li>contractors</li> <li>suppliers</li> <li>trade unions</li> <li>capital markets</li> <li>employees</li> <li>multilateral agencies</li> <li>direct equity investment funds</li> </ul>

# REQUIRED SKILLS AND KNOWLEDGE

This section describes the skills and knowledge required for this unit of competency.

# **Required Skills**

The individual needs to demonstrate the following skills:

- Communication
- Analytical
- Basic ICT
- Business planning

### Required Knowledge

The individual needs to demonstrate knowledge of:

- Debt and equity financing options
- Evaluation of financial reports

©2019 ,TVET CDACC 54

- Relevant regulations and guidelines
- Funds mobilization
- Funds utilization
- Controlling cash flows and expenditures
- Financial statements preparation
- Project proposals for funding
- Grant management

# **EVIDENCE GUIDE**

This provides advice on assessment and must be read in conjunction with the performance criteria, required skills and knowledge and range.

1.	Critical aspects of competency	Assessment requires evidence that the candidate:  1.1 identified financing options 1.2 prepared financial reports 1.3 identified project financing risks 1.4 prepared funding proposals
2.	Resource implications	Stationery 2.1 Relevant legislations 2.2 Computers
3.	Methods of assessment	Competency in this unit may be assessed through: 3.1 Written tests 3.2 Interviews
4.	Context of Assessment	Competency may be assessed: 4.1 On-the-job 4.2 Off-the –job 4.3 During Industrial attachment
5.	Guidance information for assessment	Holistic assessment with other units relevant to the industry sector, workplace and job role is recommended.

©2019 ,TVET CDACC 55